

CONFIRMED MINUTES

OPEN BOARD OF DIRECTORS

At the **Open Board of Directors Meeting** on **Jan 23, 2024** these minutes were **confirmed as presented**.

Name:	Temiskaming Hospital
Date:	Tuesday, November 28, 2023
Time:	5:30 PM to 8:26 PM (EST)
Location:	Boardroom / GoToMeeting, Temiskaming Hospital
Board Members:	Jim Rowe (Chair), Bruce Hawkins, Christine Beeson, Dan Fenety, Derrick Wardell, Denise Balch, Jocelyn Moreno, Sandra Perreault, Walter Humeniuk
Attendees:	Carla Porter, Jessica Stewart, Dr. Peter Hutten-Czapski, Dr. Stacy Desilets, Brent Gabbani, Brent Maranzan, Rikki Hendrickson, Mike Baker
Apologies:	Dania Johanson

1. Welcome

1.1 Call to Order

The meeting was called to order at 1732 hours.

1.2 Land Acknowledgment

The Chair offered a Land Acknowledgement.

1.3 Declaration of Conflicts of Interest

1.4 Approval of Agenda

The agenda was presented for approval with no objections.

2. Consent Agenda

2.1 Approval of Motions



That the consent agenda for November 28, 2023 be approved.

That the consent agenda for November 28, 2023 be approved.

Decision Date: Nov 28, 2023
Mover: Bruce Hawkins
Second: Sandra Perreault
Outcome: Approved

2.2 Approval of Previous Minutes - September 26, 2023

Open Board of Directors Sep 26, 2023, the minutes were confirmed as presented.

3. Education Session

3.1 Ethics

Dr. Robert Butcher presented on ethical dimensions related to allocation of limited resources, setting priorities and how decision makers use public resources in the best way possible.

Dr. Butcher exited the meeting at 1805 hours.

4. Decision - None.

5. Discussion

5.1 Sustainability Analysis & Plan

Mike Baker prefaced the dynamic situation that the Hospital is facing. There are significant efforts underway by 25 hospitals in the Ontario Health Northeast and Northwest Regions with the Assistant Deputy Minister, the OHA and Ontario Health North. The concern is the significant financial and cash flow pressures that Small and Rural Hospitals in Northern Ontario are experiencing.

Derrick Wardell joined the meeting at 1817 hours.

Brent Maranzan presented an analysis focused on sustaining operations and ensuring that we are in a relatively healthy fiscal position, **see attached**. Data was shared to provide context on Temiskaming Hospital's performance which demonstrates the hospital benchmarks well compared to small Hospital peers. Many Hospitals are suffering, few are doing very well.

Brent outlined the contingency plan given the current year end projection and cash flow forecast.

Discussion was held and the Directors expressed their concerns.

With the new Lodge location opening, a decrease of ALC patients is anticipated, however it is unknown how long that will be maintained given the high number within community.

Dr. Stacy Desilets exited the meeting at 1902 hours.

6. Reports

6.1 Board Chair - no report.

6.2 President & Chief Executive Officer

Pre-circulated for members' review and information was Mike Baker's report, **see attached**. The operations scorecard for the period ending October 31, 2023 was pre-circulated for members' information.

6.3 Vice President of Patient Services

Rikki Hendrickson's report was pre-circulated for members' information, **see attached**. The report touched on the following topics: Patient Occupancy and Capacity, Emergency Department Visits, ALC Occupancy and Management, Emerging ALC Initiatives, Nursing Recruitment including agency nursing, Surgical Update including Recruitment, Trillium Gift of Life Network, Day Medicine, Pharmacy Department, Emergency Department Pay 4 Results (ED P4R) Program; Meditech Expense and Community Collaboration with EMS and the Temiskaming Simulation Group.

6.4 Chief Nursing Executive

Jessica Stewart's report was pre-circulated for members' information, **see attached**. The report touched on the following topics: Accessible Services for Indigenous Community; Ontario Connecting Northern and Rural Communities to Critical Care; Ethics; Qualtrics; Patient and Family Advisory Committee; Seasonal Respiratory Pathogen; Health Records; Laboratory; COVID-19 Volumes; Ambulatory Clinics/ Physician Recruitment; Ontario Telehealth Network (OTN); and Echocardiogram Wait Time.

6.5 Chief Operating Officer

Brent Gabbanis's report was pre-circulated for members' information, see attached. The report covered Tenants, Human Resources, Nutrition & Food Services; Risk Management, Health & Safety, and Security; Facilities; Information Technology.

6.6 Chief Financial Officer Report

Brent Maranzan's report was pre-circulated for members' information, **see attached**.

6.7 Hospital Foundation

A summary of the November 27, 2023 Hospital Foundation meeting was provided.

7. Information / Correspondence

7.1 Newspaper Clippings & Facebook Posts

Pre-circulated for information purposes were:

- newspaper clippings;
- Thank you note; and
- social media posts.

8. In-Camera Business (separate agenda)

8.1 Motion - Move to In-Camera



That the meeting move in-camera at 2005 hours.

That the meeting move in-camera at 2005 hours.

Decision Date: Nov 28, 2023

Mover: Walter Humeniuk
Seconder: Denise Balch
Outcome: Approved

8.2 Motion - Reconvene Open Meeting



That the Open Board meeting reconvenes at 2025 hours with a repor...

That the Open Board meeting reconvenes at 2025 hours with a report.

Decision Date: Nov 28, 2023
Mover: Sandra Perreault
Seconder: Bruce Hawkins
Outcome: Approved

9. Adjournment

9.1 Adjourn the meeting

Next meeting: Open Board of Directors Meeting - Jan 23, 2024, 5:30 PM

Signature: _____

Date: _____